

FINANCIAL INFORMATION

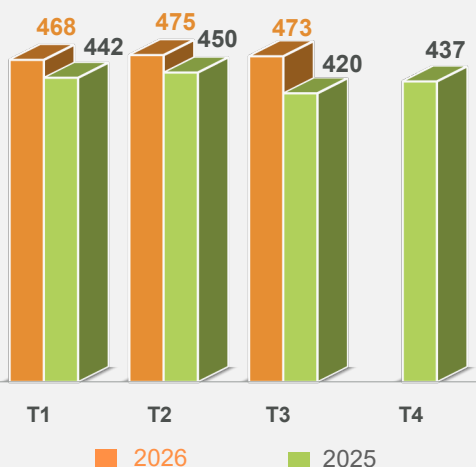
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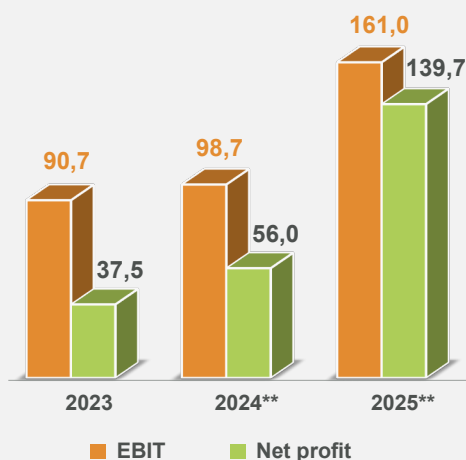
The LISI Group confirms its growth momentum, driven by the aerospace sector, with strong growth in the 3rd quarter of 2026: **+12.8%** and compared to the first nine months of 2025, **+8.0%**

- **LISI**: consolidated revenue on a like-for-like basis and at constant exchange rates continues to post double-digit growth: +10.3%, accelerating in the 3rd quarter to +12.1%,
- **LISI AEROSPACE**: revenue of 1,009.4 €M, continuing to accelerate to +22.5% in the 3rd quarter and +14.3% for the first nine months of 2026,
- **LISI AUTOMOTIVE**: revenue down 5.2% over the first nine months of the fiscal year (down 7.4% in the 3rd quarter), amid a challenging global production environment for the division's major customers.

Quarterly Consolidated Sales (in €M)



EBIT* and Net profit in €M



In €M			Changes	
	2026	2025*	2026 / 2025	2026 / 2025 on a like-for-like basis ¹
Q1	468,0	442,0	+ 5,9 %	+ 10,9 %
Q2	474,9	449,7	+ 5,6 %	+ 7,0 %
Q3	473,2	419,5	+ 12,8 %	+ 12,1 %
3 rd Quarter ended September 30,	1 416,0	1 311,2 ²	+ 8,0 %	+ 10,3 %

Consolidated revenue for the first nine months of the year totaled 1,416.0 €M, up 8.0% compared with the same period in 2025, and reflects the following factors:

- an average negative currency impact of -24.8 €M (1.8% of revenue), resulting primarily from the weakening of the average U.S. dollar exchange rate against the euro;
- a scope-of-consolidation effect of +4.7 €M (0.3% of revenue) related to the acquisition of LISI AUTOMOTIVE Hungary on September 30, 2025;
- a scope-of-consolidation effect of -8.0 €M (0.6% of revenue) related to the removal of Ankit (India) from the LISI AEROSPACE scope of consolidation on December 31, 2025.

For the 3rd quarter, revenue rose sharply by 12.8% compared to the same period last year.

On a year-to-date basis and adjusted for currency and scope changes, organic growth remained at a high level of +10.3% of revenue.

* After participation and profit-sharing expenses
** Figures restated for the sale of LISI MEDICAL in October 2025

¹ The change at constant scope and exchange rates is calculated as follows:
• By converting the revenue of companies whose financial statements are denominated in foreign currencies at the average exchange rate for year N-1 or month M-1
• By converting revenue invoiced in currencies other than the local currency at the average exchange rate for year N-1 or month M-1
• By restating additions to or disposals from the scope of consolidation to establish a comparable basis.
² The consolidated figures for 2025 do not include LISI MEDICAL's revenue for the first quarter of 2025, which amounted to 44.7 €M, 42.4 €M for the second quarter, and 44.9 €M for the third quarter.

LISI AEROSPACE (71 % of consolidated total)

In €M	Changes			
	2026	2025	2026 / 2025	2026 / 2025 on a like-for-like basis ¹
Q1	325,1	294,4	+ 10,4 %	+ 17,6 %
Q2	338,1	306,5	+ 10,3 %	+ 13,1 %
Q3	346,2	282,6	+ 22,5 %	+ 22,8 %
3 rd Quarter ended September 30,	1 009,4	883,4	+ 14,3 %	+ 18,0 %

- **Strong global commercial aviation market driven by a continued favorable long-term outlook**

Global air traffic remains strong despite tensions in the Middle East, rising fuel prices, and higher interest rates.

The global commercial aviation market is underpinned by solid fundamentals and long-term growth prospects driven by demand for new aircraft. This momentum is reflected in the well-stocked order books of the major manufacturers, as demand from airlines continues to outpace their production capacity.

Production rates continue to rise for the Airbus A320 family, with 66 aircraft currently produced per month and a target of 75 aircraft per month by 2027. At Boeing, the ramp-up of the B737 MAX and B787 programs has also accelerated significantly. At the same time, strong performance in the helicopter, defense, and space segments is supporting demand in the aerospace sector.

- **Record revenue for the LISI AEROSPACE division in the first nine months of 2026**

The LISI AEROSPACE division surpassed the €1 billion revenue mark in the first nine months of the year, reaching 1,009.4 €M, up 14.3% compared to the same period in 2025. This performance, which benefited from the acceleration recorded in the third quarter of 2026 (+22.5% compared to the third quarter of 2025), is all the more remarkable given that it follows an already strong growth rate of +19.0% recorded over the first nine months of the previous fiscal year.

With a 28.8% increase, the “Fasteners” business in the United States posted the strongest growth at the end of the third quarter. This growth was driven in particular by the ramp-up of Boeing’s programs, led by the B737 MAX. The “Fasteners” business in Europe and the “Structural Components” business also posted solid performances, with growth of +13.8% and +13.3%, respectively, compared to the same period in 2025, despite an unfavorable currency effect.

Our flagship products

FASTENERS

OPTIBLIND™
Is an innovative structural blind fastening solution that enables one-sided assembly of structures. The integrated “request” control system, developed in parallel, ensures real-time quality control of each fastener, whether installed manually or in fully automated processes.

LATCHES
The LISI AEROSPACE latches range is designed for tension and shear applications in confined environments. It combines innovation and operational excellence. Development, industrialization, and production capabilities have been significantly strengthened in France and California, including the doubling of our Vigoroux-sur-Barangeon site.

HYDRAULIC FITTINGS
LISI AEROSPACE offers the most comprehensive range of aerospace hydraulic fittings, including separable and crimped, straight and forged designs in aluminum, stainless steel, and titanium. They are produced at our facilities in California and France, where development and industrialization capacities have tripled over the past three years.

NUTS
LISI AEROSPACE offers a broad range of high-added-value nuts, with industrial excellence recognized by major aircraft manufacturers. The STABLE™ family is expanding with new titanium versions featuring thin-house-developed H-KOTE™ coating.

STRUCTURE

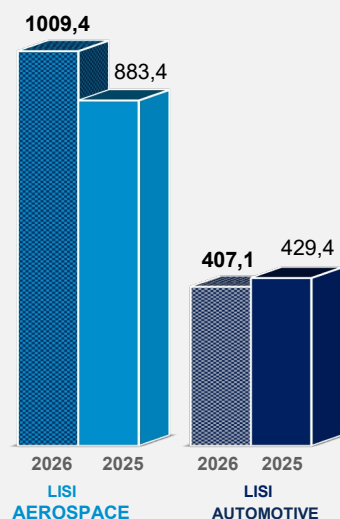
BLADE
Compressor blades compress air prior to combustion in engines and are critical components. LISI AEROSPACE masters their manufacturing through three processes: oversized forging for agility, precision forging for cost-effective series production, and billet machining for prototyping.

LEADING EDGE
LISI AEROSPACE is a leader in the leading-edge market. These critical components ensure the structural strength of composite blades exposed to the front of engines and contribute to their aerodynamic performance. Its integrated manufacturing process optimizes raw materials and enables large-scale production of up to 50,000 parts per year.

WAVEGUIDES
These components guide electromagnetic waves from one point to another within satellites. LISI AEROSPACE (Additive Manufacturing), a recognized expert in aerospace metal additive manufacturing, transforms these complex assemblies into single-piece components with optimized geometries for enhanced performance and reliability.

Sales in million euros

End of September





Our flagship products

DRIVE CHAIN
The rise of electrification introduces new requirements, particularly assemblies that provide full sealing. Our range of fasteners for electric powertrain systems ensures complete sealing while enabling secure component assembly. It also meets enhanced cleanliness standards in line with the most demanding requirements of electric mobility.

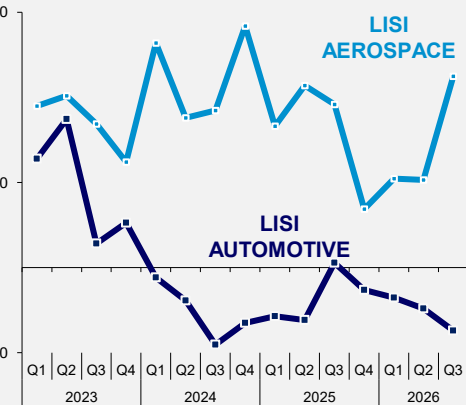
ELECTRIC PARKING BRAKES
These high-precision mechanical components play a critical role in vehicle safety and reliability. As electrification and automation continue to increase, the precision, robustness, and repeatability of our parts are essential to ensuring proper vehicle performance and safety.

CABLE CHANNELS
The increase in onboard electronic functions and high-voltage architecture, as well as the growing electrification of vehicles, make cable channels a key element of vehicle safety. Our range ensures the protection and organization of vehicle wiring harnesses.

AIRBAG TETHERS
They enable the airbag to deploy safely, preventing nearby insular into components from becoming projectiles. This ensures passenger safety inside the vehicle. Our parts are designed to meet safety requirements for the next 15 years and beyond. This solution is available in either a one-piece or two-piece design, depending on application needs.



% Sales Variation per division / N-1



* Estimation basée sur la production des clients constructeurs de LISI AUTOMOTIVE

Excluding the impact of currency fluctuations and the change in scope resulting from the deconsolidation of Ankit (India), the LISI AEROSPACE division's quarterly revenue posted sustained organic growth of +22.8% compared to the third quarter of the previous fiscal year, which had itself already recorded growth of +23.9%.

These volume increases were accompanied by higher productivity, high capacity utilization, and, consequently, effective absorption of fixed costs.

LISI AUTOMOTIVE (29 % of consolidated total)

In €M	Changes			
	2026	2025	2026 / 2025	2026 / 2025 on a like-for-like basis ¹
Q1	143,0	148,3	- 3,5 %	- 2,6 %
Q2	136,9	143,8	- 4,8 %	- 6,3 %
Q3	127,2	137,4	- 7,4 %	- 9,9 %
3rd Quarter ended September 30,	407,1	429,4	- 5,2 %	- 5,6 %

• Global registrations on a downward trend

Global light vehicle registrations fell by -5.0% in the third quarter of 2026 compared to the same period last year. This decline was particularly pronounced in China, with a drop of -18.0%, while the NAFTA region (Canada, the United States, and Mexico) saw a more modest decrease of -0,5%. Conversely, the European region posted growth of +6.3% (though this growth was largely driven by Chinese automakers).

• Revenue down in the third quarter amid a decline in global production by the division's major customers

Revenue for the LISI AUTOMOTIVE division totaled 407.1 €M for the first nine months of 2026, down 5.2% compared to the same period in fiscal year 2025. In the 3rd quarter, revenue was down 7.4% compared to the 3rd quarter of 2025.

Adjusted for currency effects and the change in scope resulting from the consolidation of LISI AUTOMOTIVE Hungary, revenue for the third quarter of 2026 declined by 9.9% compared to the third quarter of 2025. This trend occurred against a backdrop marked by:

- a slowdown in global production by the division's automotive manufacturer customers (-9.0%) during the third quarter;
- the continued pursuit of a proactive strategy to reposition the product portfolio toward higher-added-value product families. This focus is reflected in the consistently strong momentum in new product orders, which accounted for 12.1% of revenue during the first nine months of 2026;
- the phased-out of operations in Puiseux, which is proceeding according to plan, as well as the consolidation of operations from the Livonia plant (United States) to the Monterrey site (Mexico).



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The division is thus continuing its transformation by positioning itself in segments that are both promising and profitable, such as braking systems, electromobility, interior trim, and wiring channels, while continuing to adjust its break-even point.

OUTLOOK AND COMMENTS ON FINANCIAL IMPACT ACTIVITY

LISI AEROSPACE

The LISI AEROSPACE division benefits from a strong market position in an aerospace sector that remains particularly robust across all civil platforms, with very good visibility. This position is reinforced by market share gains achieved with major strategic customers, notably thanks to the renewal of major contracts in 2025 and 2026. The helicopter and defense segments are also continuing their excellent performance.

In the fourth quarter, the main challenges will involve increasing production capacity and improving operational efficiency. These initiatives will be critical to supporting the growth in demand, in a context still marked by significant strain across the entire aerospace supply chain.

LISI AUTOMOTIVE

In a global automotive environment that remains uncertain - marked by profound competitive, geographic, and technological shifts, and with no short-term growth prospects - LISI AUTOMOTIVE is relying on its unique strengths. Its positioning in next-generation vehicles, along with the adjustment of its fixed-cost structure, should enable the company to maintain its competitiveness and strengthen its ability to rebound. Key priorities for the fourth quarter will include:

- the completion of the industrial reorganization underway at the Puiseux-Pontoise (France) site within the “Clipped Solutions” business, as well as the completion of the operational and functional integration of the Hungarian entity LISI AUTOMOTIVE Hungary,
- the consolidation of operations from the Livonia site (United States) to the Monterrey site (Mexico),
- adjusting inventory levels amid a persistent slowdown in global automotive production.

LISI CONSOLIDATED

The aerospace development plan remains the Group's main growth driver, supported by favorable prospects and solid long-term visibility. The persistent uncertainty characterizing the global automotive market may slow the improvement in overall performance, but this has been factored into the adaptation plans.

The Group reaffirms its objective of significantly improving its key financial indicators for the fourth consecutive year in 2026 - first and foremost, recurring operating income (EBIT) - as well as generating positive operating Free Cash Flow*.

*Free Cash Flow (FCF): net operating cash flow minus net CAPEX and changes in working capital requirements